

HOUSING MANAGEMENT PANEL: NORTH AREA ADDENDUM 1

6.30PM, THURSDAY, 13 FEBRUARY 2020
MOULSECOOMB HOUSING CENTRE

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ADDENDUM

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| 45 | HOUSING PERFORMANCE REPORT 3RD QUARTER | 5 - 30 |

DRAFT Housing Management Performance Report Quarter 3 2019/20

This housing management performance report covers Quarter 3 of the financial year 2019/20. It uses red, amber and green traffic light symbols to provide an indication of performance, and also trend arrows to provide an indication of movement from the previous quarter.

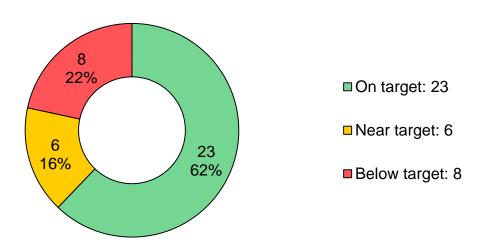
| | Status | Trend | | |
|---|--|-------|--|--|
| R | Performance is below target (red) | ₽ | Poorer than previous reporting period | |
| A | Performance is close to achieving target, but in need of improvement (amber) | ♦ | Same as previous reporting period | |
| G | Performance is on or above target (green) | む | Improvement on previous reporting period | |

Comments on performance are given for indicators which are near or below target.

A total of 39 performance indicators are measured against a quarterly target:

- 23 are on target (of which 22 were on target and 1 was near target last quarter)
- 6 are near target (2 were on target, 2 were near target and 2 were below target)
- 8 are below target (2 were on target, 1 was near target and 5 were below target).
- 2 are to be confirmed (TBC).

Quarterly indicators (excluding TBC)



In terms of movement since the previous quarter (excluding TBC):

- 8 have improved
- 10 are the same (7 are on target, 2 are near target and 1 is below target)
- 19 have declined (of which 11 are on target, 3 are near and 5 are below target).

1. Rent collection and current arrears

Row 1.1 is an end of year forecast and the others are cumulative for the year to date.

| | Rent collection and current arrears indicators | Target 2019/20 | Q2 2019/20 | Q3 2019/20 | Status against target | Trend since last quarter |
|-----|---|---------------------------|----------------------------------|----------------------------------|-----------------------------|--------------------------------|
| 1.1 | Rent collected as proportion of rent due for the year | 97.20% | 97.22% (£50.6m of (£52.1m) | 97.00% (£50.4m of (£51.9m) | A | 亽 |
| 1.2 | Former tenant arrears collected | 25% (18.75% for Q3) | 8.05% (£60k of £740k) | ТВС | TBC | TBC |
| 1.3 | Rent loss due to empty dwellings | Under 1% | 0.61% (£166k of £27.0m) | 0.97% (£375 of £38.8m) | G | ₽ |
| 1.4 | Tenants served a Notice of Seeking Possession | For info | 258 | 372 | n/a | n/a |
| 1.5 | Tenants evicted because of rent arrears | For info | 0 | 0 | n/a | n/a |

Rent collected as proportion of rent due for the year – 0.11 percentage points below target

- Contributory factors impact of Universal Credit (62% of arrears); remaining income collector vacancies.
- **Improvement actions** making sure eligible tenants on Universal Credit have an alternative payment arrangement (rent paid directly to landlord); recruitment to remaining vacancies.

| U | Welfare reform information | | Q3 2019/20 |
|------|--|------------------------------------|-----------------------------------|
| 1.6 | Universal Credit – affected households* | 1,759 (15% of all tenants) | 1,917 (17% of all tenants) |
| 1.7 | Universal Credit – arrears of affected households | £957k (66% of total arrears) | £961 (62% of total arrears) |
| 1.8 | Universal Credit households in arrears which have an alternative payment arrangement | 39% (445 of 1,153) | 41% (506 of 1,228) |
| 1.9 | Under occupiers on Housing Benefit – affected households | 460 (4%) | 445 (4%) |
| 1.10 | Under occupiers on Housing Benefit – arrears of affected households | £45k (3%) | £50k (3%) |
| 1.11 | Benefit Cap – affected households | 36 (0.3%) | 27 (0.2%) |
| 1.12 | Benefit Cap – arrears of affected households | £5k (0.3%) | £5k (0.3%) |
| 1.13 | Total households | 11,450 | 11,441 |
| 1.14 | Total current tenant arrears | £1,450k | £1,560k |

^{*}The majority of working age households who claim benefits are projected to be on Universal Credit by 2021.

1.15 Area breakdown of rent collected

The figures below are end of year forecasts.

| Rent collection area | Q2 2019/20 | Q3 2019/20 |
|-------------------------------------|----------------------------------|----------------------------------|
| North (includes Seniors housing) | 97.82% (£14.5m of £14.8m) | 97.44% (£14.4m of £14.8m) |
| West | 96.65% (£10.1m of £10.5m) | 96.44% (£10.1m of £10.5m) |
| Central | 96.79% (£9.0m of £9.3m) | 96.73% (£8.9m of £9.2m) |
| East | 97.27% (£17.1m of £17.5m) | 97.10% (£17.0m of £17.5m) |
| All areas | 97.22% (£50.1m of (£52.1m) | 97.11% (£50.6m of (£52.1m) |

1.16 Households in arrears by amount

All figures in the table below are end of quarter results.

| Amount of arrears | Q2 2019/20 | Q3 2019/20 |
|-------------------|----------------|----------------|
| No arrears | 76% (8,680) | 75% (8,532) |
| Any arrears | 24% (2,770) | 25% (2,909) |
| £0.01 to £99.99 | 7% (859) | 7% (840) |
| £100 to £499.99 | 9% (996) | 10% (1,144) |
| £500 and above | 8% (915) | 8% (925) |
| Total households | 11,450 | 11,441 |

2. Customer services and complaints

| V | Customer services and complaints indicators | Target 2019/20 | Q2 2019/20 | Q3 2019/20 | Status against target | Trend since last quarter |
|-----|--|-------------------|-----------------------------|----------------------------|-----------------------------|--------------------------------|
| 2.1 | Calls answered by Housing Customer Services | 90% | 91% (8,428 of) 9,256) | 88% (8,043 of 9,185) | A | ⇔ |
| 2.2 | Stage one complaints responded to within 10 working days | 80% | 64% (70 of 109) | 72% (64 of 89) | A | 宁 |
| 2.3 | Stage one complaints – average time to respond when not within 10 working days | For info | 16 days | 15 days | n/a | n/a |
| 2.4 | Stage one complaints upheld | For info | 39% (43 of 109) | 52% (46 of 89) | n/a | n/a |
| 2.5 | Stage one complaints escalated to stage two | 10% | 11% (12 of 109) | 16% (14 of 89) | R | ₽ |
| 2.6 | Stage two complaints upheld | 18% or under | 8% (1 of 12) | 21% (3 of 14) | R | Ţ |
| 2.7 | Housing Ombudsman Complaints upheld | For info | 0% (0 of 2) | 0% (0 of 2) | n/a | n/a |

Customer services and complaints

Calls answered by Housing Customer Services – 2 percentage points off target

- Contributory factors staff shortages since December.
- Improvement actions recruitment to two vacancies.

Stage one complaints responded to within 10 working days – 8 percentage points off target

- Contributory factors contractor needed to train new customer care staff.
- **Improvement actions** new contractor customer care staff have since improved response times.

Stage one complaints escalated to stage two – 6 percentage points off target

- **Contributory factors** delays in completing repairs and slow communications were main subjects; both relate to contractor staff shortages.
- **Improvement actions** better communication with residents to inform them of delays.

Stage two complaints upheld – 3 percentage points off target

- Contributory factors as above.
- Improvement actions as above.

3. Empty home turnaround time and mutual exchanges

| * | Empty home turnaround time and mutual exchange indicators | Target 2019/20 | Q2 2019/20 | Q3 2019/20 | Status against target | Trend since last quarter |
|-----|--|----------------|-----------------------|-----------------------|-----------------------------|--------------------------------|
| 3.1 | Average re-let time, excluding time spent in major works (calendar days) | 21 | 20 (115 lets) | 17 (90 lets) | © | 企 |
| 3.2 | as above for general needs dwellings | For info | 17 (95 lets) | 13 (69 lets) | n/a | n/a |
| 3.3 | as above for seniors housing dwellings | For info | 36 (18 lets) | 31 (21 lets) | n/a | n/a |
| 3.4 | Average 'key to key' empty period, including time spent in major works (calendar days) | For info | 37 (115 lets) | 40 (90 lets) | n/a | n/a |
| 3.5 | New dwellings let for first time | For info | 20 | 11 | n/a | n/a |
| 3.6 | Mutual exchange decisions made within 42 calendar days | 100% | 100% (24 of 24) | 100% (36 of 36) | G | <₩ |
| 3.7 | Total empty dwellings at end quarter* | For info | 68 | 72 | n/a | n/a |

^{*}Total general needs and seniors housing stock is 11,513 of which 11,441 are let and 72 are empty. The total housing revenue account (HRA) stock of 11,572 also includes 48 council owned temporary accommodation dwellings and 11 long term leases to housing associations.

3.8. Long term empty dwellings by ward (empty six weeks or more as of 1 January 2020)

| Ward name (excludes those with no long term empty dwellings) | No. dwellings | Average days empty | Range of days empty | Average rent loss* | Total rent loss* | Comment |
|--|------------------|--------------------|---------------------------|--------------------|------------------------|--|
| Goldsmid | 2 | 46 | 46-46 | £0.9k | £1.8k | 1 flat in major works and 1 new buy back flat. |
| Hanover and Elm Grove | 1 | 410 | 410-410 | £6.7k | £6.7k | 1 house requiring extensive major works, which will begin once temporary housing can be found for neighbours during the works. |
| Hollingdean and Stanmer | 4 | 114 | 46-242 | £1.9k | £7.7k | 1 flat ready to let and 3 seniors flats in major works. |
| Moulsecoomb and Bevendean | 3 | 541 | 333-704 | £8.1k | £24.3k | 3 seniors studio flats. |
| Patcham | 1 | 214 | 214-214 | £1.7k | £1.7k | 1 new seniors flat ready to let. |
| Preston Park | 2 | 729 | 599-858 | £8.8k | £17.7k | 2 adjoining flats due to undergo major works once temporary housing can be found for 2 neighbouring households during the works. |
| Queens Park | 4 | 99 | 53-207 | £1.3k | £5.1k | 3 flats ready to let; 1 flat with ongoing casework. |
| St Peter's & North Laine | 1 | 130 | 130-130 | £1.4k | £1.4k | 1 flat with ongoing casework. |
| Westbourne | 1 | 172 | 172-172 | £1.9k | £1.9k | 1 flat with ongoing casework. |
| Wish | 1 | 46 | 46-46 | £0.6k | £0.6k | 1 flat ready to let. |
| Woodingdean | 1 | 291 | 291-291 | £6.6k | £6.6k | 1 new buy back house undergoing roof conversion (due for completion in March 2020). |
| Total | 21 | 253 | 46-858 | £3.6k | £75.5k | Of 20 properties, 6 are ready to let (30%). |

^{*}Snapshot of historic rent loss for whole time since these properties became empty: of the £75.5k total rent loss, £47.5k occurred during the 2019/20 financial year to date.

4. Repairs and maintenance

| 1 | Repairs and maintenance indicators | | Q2 2019/20 | Q3 2019/20 | Status against target | Trend since last quarter |
|-----|--|----------|--------------------------------|------------------------------|-----------------------------|--------------------------------|
| 4.1 | Emergency repairs completed in time (within 24 hours) | 99% | 99.7% (2,353 of 2,359) | 99.8% (2,187 of 2,191) | G | 企 |
| 4.2 | Routine repairs completed in time (within 20 working days) | 99% | 99.7% (4,347 of 4,361) | 99.4% (3,642 of 3,663) | © | ₽ |
| 4.3 | Complex repairs completed in time (work needing longer than 20 days) | For info | 96.9% (93 of 96) | 99.0% (96 of 97) | n/a | n/a |
| 4.4 | Average time to complete routine repairs (calendar days) | 15 days | 11 days | 13 days | G | $\hat{\mathbf{\Omega}}$ |
| 4.5 | Appointments kept by contractor as proportion of appointments made | 97% | 96.7% (10,097 of 10,446) | 97.8% (7,794 of 7,973) | © | 小 |
| 4.6 | Tenants satisfied with repairs | 96% | 98.6% (784 of 795) | TBC | TBC | ТВС |
| 4.7 | Responsive repairs passing post-inspection first time | 97% | 93.8% (575 of 613) | 95.9% (278 of 290) | A | |
| 4.8 | Repairs completed at first visit | 92% | 86.6% (5,821 of 6,720) | 86.6% (5,068 of 5,854) | R | ⇔ |

| 1 | Repairs and maintenance indicators | Target 2019/20 | Q2 2019/20 | Q3 2019/20 | Status against target | Trend since last quarter |
|------|--|-------------------|-------------------------------|-------------------------------|-----------------------------|--------------------------------|
| 4.9 | Dwellings meeting Decent Homes Standard | 100% | 100% (11,518 of 11,518) | 100% (11,513 of 11,513) | © | \$ |
| 4.10 | Energy efficiency rating of homes (out of 100) | 67 | 67.4 | 67.4 | © | ♦ |
| 4.11 | Planned works passing post-inspection | 97% | 100% (161 of 161) | 99.3% (144 of 145) | © | 4 |
| 4.12 | Stock with a gas supply with up-to-date gas certificates | 100% | 100% (9,993 of 9,993) | 100% (9,992 of 9,992) | G | \$ |
| 4.13 | Empty properties passing post-inspection | 98% | 91.1% (102 of 112) | 93.8% (75 of 80) | R | 企 |
| 4.14 | Lifts – average time taken (hours) to respond | 2 hours | 1.8 hours | 1.9 hours | G | ₽ |
| 4.15 | Lifts restored to service within 24 hours | 95% | 97% (177 of 182) | 98.9% (175 of 177) | © | 企 |
| 4.16 | Lifts – average time to restore service when not within 24 hours | 7 days | 5 days | 6 days | © | \Box |

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| 1 | Repairs and maintenance indicators | Target 2019/20 | Q2 2019/20 | Q3 2019/20 | Status against target | Trend since last quarter |
|------|---|-------------------|------------------------------|-----------------------------|-----------------------------|--------------------------------|
| 4.17 | Repairs Helpdesk – calls answered | 90% | 91% (16,957 of 18,644) | 57% (15,476 of 27,273 | R | ⇔ |
| 4.18 | Repairs Helpdesk – calls answered within 20 seconds | 75% | 65% (11,069 of 16,957) | 27% (4,228 of 15,476 | R | Ţ |
| 4.19 | Repairs Helpdesk – longest wait time | 5 mins | 34m 02s | 50m 48s | R | ⇔ |
| 4.20 | Estate Development Budget main bids – completions (year to date) | For info | 43% (51 of 118) | 65% (77 of 118) | n/a | n/a |
| 4.21 | Estate Development Budget main bids – average duration of work (year to date) | For info | 12 days | 13 days | n/a | n/a |

Repairs and maintenance

Responsive repairs passing post-inspection first time – 2.1 percentage points below target

- **Contributory factors** reasons for jobs failing first inspection were poor quality work and incorrect recording of job details (materials and labour).
- Improvement actions continue to improve operatives' quality of work through training; ensuring inspection reports are correctly recorded.

Repairs completed at first visit – 5.4 percentage points below target

- **Contributory factors** frequency of jobs requiring non-standard parts (eg plumbing and electrical works).
- Improvement actions adding more of these parts to van stocks; recruitment and training for Repairs Helpdesk to improve problem identification.

Empty properties passing post-inspection – 4.2 percentage points below target

- **Contributory factors** as with responsive repairs, reasons for jobs failing first inspection were poor quality work and incorrect recording of job details.
- **Improvement actions** continue to improve operatives' quality of work through training; ensuring inspection reports are correctly recorded.

Repairs Helpdesk – calls answered – 33 percentage points below target

- Contributory factors contractor staff shortages; difficulty recruiting to vacancies; unsuccessful trial of agency staff recruitment; time spent training new starters; 27% more calls than same time last year.
- Improvement actions council and contractor collaborating to improve staff retention and recruitment; recruitment now taking place through contractor rather than agencies; three vacancies to be filled in January.

Repairs Helpdesk – calls answered within 20 seconds – 48 percentage points below target

- Contributory factors as above.
- Improvement actions as above.

Repairs Helpdesk – longest wait time – 45 minutes and 48 seconds longer than target

- Contributory factors as above.
- **Improvement actions** as above.

4.23 Major projects programme summary 2019/20 (as of January 2020)

| Project | Budget forecast | Latest | Status | Numk dwel | | Leaseholder costs range |
|---|-----------------|---------|---------------------|--------------|----------------|----------------------------|
| Project | (2019/20) | Budget | Status | Council | Lease- hold | (estimated) |
| Tyson Place / St Johns Mount – structural repairs | £1,640k | £1,672k | On site | 109 | 39 | £15k to £22k |
| Wickhurst Rise – structural repairs | £25k | (£17k) | Complete | 26 | 6 | £22k to £41k |
| Ingram Crescent – structural repairs | £163k | £160k | Complete | 130 | 24 | £4k to £5k |
| Sylvan Hall – external repairs | £505k | £506k | Complete | 30 | 19 | £14k to £25k |
| Clarendon Road – structural repairs | £776k | £950k | Complete | 23 | 9 | £27k to £30k |
| Freshfield Estate – Tyfoam extraction | £1,132k | £1,200k | On site | 24 | 0 | n/a |
| Albion Hill (Saxonbury) – structural repairs | £1,104k | £1,094k | On site | 29 | 16 | £33k to £37k |
| Hidden Homes – new dwellings | £1,498k | £1,498k | On site | n/a | n/a | n/a |
| Oxford Street conversion | £987k | £954k | On site | n/a | n/a | n/a |
| St Aubyns Gardens – external repairs | £600k | £600k | On site | 4 | 11 | £31k to £54k |
| Unity Housing (condensation and damp works) | £285k | £336k | Complete | 6 | 0 | n/a |
| Citywide Conversions & extensions | £318k | £260k | On site | 10 | 0 | n/a |
| St James's House car park | £536k | £479k | On site | n/a | n/a | n/a |
| Holbrook and Downford – roofing | £102k | £123k | Complete | 10 | 3 | £14k to £18k |
| Tilbury Place – renovation | £441k | £500k | Complete | n/a | n/a | n/a |
| Laburnum Grove and Burstead Close – roofing | £685k | £650k | On site | 59 | 0 | n/a |
| Somerset Point – windows and external decoration | £662k | £500k | On site | 71 | 0 | n/a |
| Theobald House – concrete repairs | £12k | £50k | Complete | 83 | 33 | n/a |
| Leach Court – concrete coatings | £79k | - | On site | 108 | 0 | n/a |
| Total | £11.55m | £11.52m | 11 projects on site | 722 | 160 | £4k to £54k |

4.24 Details of major projects on site (as of January 2020)

| Project | Tyson Pla | Tyson Place / St Johns Mount – structural repairs | | | | | | | | | |
|------------|-----------|--|---------|-------------------|-----|---------------------|----|--|--|--|--|
| Exp. Start | 22/10/18 | 22/10/18 Finish 31/03/20 Budget forecast £1,640k Latest budget £1,672k | | | | | | | | | |
| Act. Start | 22/10/18 | Current Status | On site | Council dwellings | 109 | Leasehold dwellings | 39 | | | | |

Major external works including concrete repairs, roof replacement (St John's Mount only), replacement of windows and external wall insulation. Currently on site with completion expected by March 2020.

| Project | Project Freshfield Estate – extraction of Tyfoam wall insulation (phase four) | | | | | | | | | |
|------------|---|----------------|----------|-------------------|---------|---------------------|---------|--|--|--|
| Exp. Start | | Exp. Finish | 31/03/20 | Budget forecast | £1,132k | Latest Budget | £1,200k | | | |
| Act. Start | 18/11/18 | Current Status | On site | Council dwellings | 24 | Leasehold dwellings | 0 | | | |

Removal of Tyfoam insulation from wall cavities and rebuilding of outer walls with new external insulation.

| Project | Albion Hill (Saxonbury) – structural repairs | | | | | | | | | |
|------------|--|----------------|----------|-------------------|---------|---------------------|---------|--|--|--|
| Exp. Start | 22/10/18 | Exp. Finish | 31/03/20 | Budget forecast | £1,104k | Latest Budget | £1,094k | | | |
| Act. Start | 22/10/18 | Current Status | On site | Council dwellings | 29 | Leasehold dwellings | 16 | | | |

Installation of infill cladding system to rectify defects with de-bonded brick panels. Unforeseen design changes following removal of brickwork resulted in delays to works during 2018/19. Currently 3 of 5 floors completed with expected finish by end of March 2020, depending on weather conditions.

| Project | Hidden Ho | Hidden Homes | | | | | | | | | |
|------------|-----------|----------------|----------|-------------------|---------|---------------------|--------|--|--|--|--|
| Exp. Start | | Exp. Finish | 28/02/20 | Budget forecast | £1,498k | Latest Budget | £1,498 | | | | |
| Act. Start | 30/04/18 | Current Status | On site | Council dwellings | n/a | Leasehold dwellings | n/a | | | | |

Programme of works to transform neglected or redundant spaces into quality homes. There are currently three conversion projects underway at:

- Elwyn Jones Court (2 new dwellings complete)
- Woods House (1 new dwelling completion expected by February 2020)
- Swallow Court (3 new dwellings complete).

Planning permission has been granted and designs agreed for 10 new dwellings at the Bristol Estate, currently in preparation for procurement of works. Proposals for new dwellings at Albion Hill are at pre-planning stage and will be tendered under new arrangements in 2020.

| Project | Oxford Str | reet conversion | | | | | |
|------------|------------|-----------------|----------|-------------------|-------|---------------------|-------|
| Exp. Start | | Exp. Finish | 31/03/20 | Budget forecast | £987k | Latest Budget | £954k |
| Act. Start | 19/11/18 | Current Status | On site | Council dwellings | n/a | Leasehold dwellings | n/a |

Now part of the Hidden Homes programme. This project is to redevelop and convert old office space into 10 family dwellings for temporary accommodation. Construction is currently underway on two levels and due for completion by end March 2020.

| Project | St Aubyns | t Aubyns Gardens – external repairs | | | | | | | | |
|------------|-----------|-------------------------------------|----------|-------------------|-------|---------------------|-------|--|--|--|
| Exp. Start | 18/03/19 | Exp. Finish | 01/12/19 | Budget forecast | £600k | Latest Budget | £600k | | | |
| Act. Start | 18/03/19 | Current Status | On site | Council dwellings | 4 | Leasehold dwellings | 11 | | | |

Further external repairs following previous structural works, including concrete and render repair, new windows, roof replacement and external drainage replacement.

| Project | Citywide I | Citywide loft Conversions and extensions | | | | | | | | | |
|------------|------------|--|---------|-------------------|-------|---------------------|-------|--|--|--|--|
| Exp. Start | 01/02/19 | Exp. Finish | Ongoing | Budget forecast | £318k | Latest Budget | £260k | | | | |
| Act. Start | | Current Status | On site | Council dwellings | 10 | Leasehold dwellings | n/a | | | | |

Programme comprising works at 10 properties, plus two new builds. The latest budget for 2019/20 has reduced by £260k due to delays in the programme.

| Project | St James's | St James's House car park | | | | | | | | |
|------------|------------|---------------------------|----------|-------------------|-------|---------------------|-------|--|--|--|
| Exp. Start | | Exp. Finish | 28/02/20 | Budget forecast | £536k | Latest Budget | £479k | | | |
| Act. Start | 04/03/19 | Current Status | On site | Council dwellings | n/a | Leasehold dwellings | n/a | | | |

Improvements to security at the underground car park at St James's House. There had been delays in 2018/19 caused by additional stakeholder engagement and a traffic flow management study which had not been anticipated.

| Project Laburnum Grove and Burstead Close – roofing | | | | | | | |
|---|----------|----------------|----------|-------------------|------|---------------------|-------|
| Exp. Start | 08/05/19 | Exp. Finish | 31/03/20 | Budget forecast | £685 | Latest Budget | £650k |
| Act. Start | 08/05/19 | Current Status | On site | Council dwellings | 59 | Leasehold dwellings | n/a |
| Poof and window rankagements | | | | | | | |

Roof and window replacements.

| Project | Somerset Point – windows and external decoration | | | | | | | | |
|---------------|---|----------------|----------|-------------------|-------|---------------------|-------|--|--|
| Exp. Start | | Exp. Finish | 31/03/20 | Budget forecast | £500k | Latest Budget | £500k | | |
| Act. Start | 29/04/19 | Current Status | On site | Council dwellings | 71 | Leasehold dwellings | n/a | | |
| Works include | Works include new windows, repainting and insulation of external walls. | | | | | | | | |

| Project Leach Court - concrete coatings | | | | | | | |
|---|----------|----------------|----------|-------------------|------|---------------------|---|
| Exp. Start | | Exp. Finish | 28/02/20 | Budget forecast | £79k | Latest Budget | - |
| Act. Start | 07/10/19 | Current Status | On site | Council dwellings | 108 | Leasehold dwellings | 0 |
| Concrete coatings have been completed and require painting which is weather dependent | | | | | | | |

5. Estates service

| | Estates service indicators | Target 2019/20 | Q2 2019/20 | Q3 2019/20 | Status against target | Trend since last quarter |
|-----|--|----------------|------------------------------|------------------------------|-----------------------------|--------------------------------|
| 5.1 | Cleaning quality inspection pass rate | 99% | 100% (162 of 162) | 100% (101 of 101) | G | ♦ |
| 5.2 | Estates Response Team quality inspection pass rate | 99% | 100% (55 of 55) | 100% (143 of 143) | G | \$ |
| 5.3 | Cleaning tasks completed | 98% | 95% (13,742 of 14,524) | 97% (13,162 of 13,637) | A | 企 |
| 5.4 | Bulk waste removed within 7 working days | 92% | 82% (652 of 798) | 82% (688 of 840) | R | ♦ |
| 5.5 | Lights replaced or repaired within 3 working days | 99% | 100% (211 of 211) | 99.7% (322 of 323) | G | ₽ |
| 5.6 | Mobile warden jobs completed within 3 working days | 96% | 99.8% (1,283 of 1,285) | 99.4% (1,147 of 1,154) | G | ₽ |

Estates service

Cleaning tasks completed – 1 percentage point below target

- **Contributory factors** staff time spent on litter including drug paraphernalia.
- **Improvement actions** cleaners reporting drug paraphernalia to police.

Bulk waste removed within 7 working days – 10 percentage points below target

- Contributory factors staff time spent on section 41 notices on items left in common areas (two days per week) remains an issue; bulk waste occurring more frequently where residents have moved out.
- Improvement actions preventative work with households about to move out (offering help with appropriate ways to dispose of bulk waste).

6. Anti-social behaviour (ASB)

All indicators below give cumulative year to date results.

| "*ii*> | ASB indicators | Target 2019/20 | Q2 2019/20 | Q3 2019/20 | Status against target | Trend since last quarter |
|--------|--|----------------|---------------------|----------------------|-----------------------------|--------------------------------|
| 6.1 | Surveyed ASB victims satisfied with way their closed case was dealt with | 85% | 90% (9 of 10) | 95% (18 of 19) | © | 仓 |
| 6.2 | Tenants evicted due to ASB | For info | 1 | 1 | n/a | n/a |
| 6.3 | Closure orders obtained | For info | 4 | 4 | n/a | n/a |

6.4 New antisocial behaviour (ASB) cases by type

New ASB cases where the reporter or alleged perpetrator is a council property resident or leaseholder.

| Type of ASB incident / case | Q2 2019/20 | Q3 2019/20 | Change between quarters |
|--|---------------|---------------|-------------------------------|
| Verbal abuse / harassment / intimidation | 44% 92 | 47% 77 | -15 |
| Noise | 6% 13 | 13% 21 | +8 |
| Drugs | 17% 36 | 14% 23 | -13 |
| Crime | 13% 27 | 7% 11 | -16 |
| Domestic violence / abuse | 7% 15 | 12% 19 | +4 |
| Physical violence | 3% 7 | 1% 2 | -5 |
| Pets and animal nuisance | 7% 15 | 3% 5 | -10 |
| Hate incident | 1% 2 | 3% 5 | +3 |
| Alcohol related | 1% 2 | 0% 0 | -2 |
| Total | 100% 209 | 100% 163 | -46 |

6.5 New ASB cases by ward

New ASB cases where the reporter or alleged perpetrator is a council property resident or leaseholder.

| Ward name | Q2 2019/20 | Q3 2019/20 | Change between quarters | Council dwellings |
|-----------------------------|---------------|---------------|-------------------------------|----------------------|
| Brunswick and Adelaide | 0 | 0 | n/a | 4 |
| Central Hove | 4 | 2 | -2 | 57 |
| East Brighton | 54 | 32 | -22 | 2,244 |
| Goldsmid | 5 | 4 | -1 | 326 |
| Hangleton and Knoll | 20 | 19 | -1 | 1,179 |
| Hanover and Elm Grove | 10 | 6 | -4 | 467 |
| Hollingdean and Stanmer | 15 | 22 | +7 | 1,244 |
| Hove Park | 0 | 0 | n/a | 10 |
| Moulsecoomb and Bevendean | 27 | 12 | -15 | 1,510 |
| North Portslade | 5 | 9 | +4 | 401 |
| Patcham | 11 | 13 | +2 | 533 |
| Preston Park | 1 | 2 | +1 | 62 |
| Queen's Park | 34 | 22 | -12 | 1,720 |
| Regency | 0 | 0 | n/a | 28 |
| Rottingdean Coastal | 0 | 0 | n/a | 25 |
| South Portslade | 4 | 3 | -1 | 369 |
| St. Peter's and North Laine | 14 | 10 | -4 | 378 |
| Westbourne | 1 | 2 | +1 | 117 |
| Wish | 0 | 4 | +4 | 345 |
| Withdean | 0 | 0 | n/a | 44 |
| Woodingdean | 4 | 1 | -3 | 450 |
| Total | 209 | 163 | -46 | 11,513 |

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7. Tenancy management

The first two indicators below give cumulative year to date results. The last one gives an end of quarter result.

| | Tenancy management indicators | Target 2019/20 | Q2 2019/20 | Q3 2019/20 | Status against target | Trend since last quarter |
|-----|--|----------------|-----------------------------|-----------------------------|-----------------------------|--------------------------------|
| 7.1 | Tenancy fraud – properties returned to stock | For info | 7 | 9 | n/a | n/a |
| 7.2 | Tenancies sustained following difficulties | 98% | 96% (74 of 77) | 96% (104 of 108) | A | <⇒ |
| 7.3 | Tenancy visit to general needs tenants within last 5 years | 90% | 93% (9,475 of 10,197) | 92% (9,375 of 10,211) | © | ₽ |

Tenancies sustained following difficulties – 2 percentage points below target

- Contributory factors four tenancies at risk after tenants did not engage.
- Improvement actions supporting vulnerable tenants with Universal Credit claims, benefits assessments and appeals.

7.4 New tenancy management cases by type

New tenancy management cases, other than antisocial behaviour, involving a council property resident or leaseholder.

| Type of tenancy management case | Q2 2019/20 | Q3 2019/20 | Change between quarters |
|--|---------------|---------------|-------------------------------|
| Abandonment | 2% 10 | 3% 11 | +1 |
| Assignment request | 1% 5 | 2% 7 | +2 |
| Boundary issues | 16% 67 | 17% 55 | -12 |
| Caretaking | 0% 0 | 0% 0 | n/a |
| Court of Protection | 0% 2 | 1% 2 | n/a |
| Death of a tenant (including succession) | 16% 64 | 21% 70 | +6 |
| Decants and temporary moves | 0% 1 | 2% 8 | +7 |
| Fraud | 0% 2 | 2% 6 | +4 |
| Leaseholder breach | 2% 9 | 2% 5 | -4 |
| Tenancy breach | 11% 45 | 6% 18 | -27 |
| Unsatisfactory interiors | 5% 22 | 6% 19 | -3 |
| Untidy gardens | 26% 107 | 14% 47 | -60 |
| Use and occupation | 0% 2 | 1% 2 | n/a |
| Vulnerable adult and safeguarding | 18% 74 | 23% 76 | +2 |
| Total | 100% 410 | 100% 326 | -84 |

7.5 New tenancy management cases by ward

New tenancy management cases, other than antisocial behaviour, involving a council property resident or leaseholder.

| Ward name | Q2 2019/20 | Q3 2019/20 | Change between quarters | Council dwellings |
|-----------------------------|---------------|---------------|-------------------------------|----------------------|
| Brunswick and Adelaide | 0 | 0 | n/a | 4 |
| Central Hove | 4 | 5 | +1 | 57 |
| East Brighton | 71 | 38 | -33 | 2,244 |
| Goldsmid | 11 | 4 | -7 | 326 |
| Hangleton and Knoll | 61 | 35 | -26 | 1,179 |
| Hanover and Elm Grove | 10 | 10 | n/a | 467 |
| Hollingdean and Stanmer | 50 | 38 | -12 | 1,244 |
| Hove Park | 0 | 0 | n/a | 10 |
| Moulsecoomb and Bevendean | 56 | 68 | +12 | 1,510 |
| North Portslade | 18 | 12 | -6 | 401 |
| Patcham | 21 | 14 | -7 | 533 |
| Preston Park | 4 | 0 | -4 | 62 |
| Queen's Park | 50 | 44 | -6 | 1,720 |
| Regency | 1 | 0 | -1 | 28 |
| Rottingdean Coastal | 0 | 0 | n/a | 25 |
| South Portslade | 14 | 12 | -2 | 369 |
| St. Peter's and North Laine | 10 | 15 | +5 | 378 |
| Westbourne | 3 | 2 | -1 | 117 |
| Wish | 10 | 12 | +2 | 345 |
| Withdean | 8 | 5 | -3 | 44 |
| Woodingdean | 8 | 12 | +4 | 450 |
| Total | 410 | 326 | -84 | 11,513 |

8. Seniors housing

| | Seniors housing indicators | Target 2019/20 | Q2 2019/20 | Q3 2019/20 | Status against target | Trend since last quarter |
|-----|---|----------------|------------------------|------------------------|-----------------------------|--------------------------------|
| 8.1 | Residents with up to date annual review | 96% | 97% (882 of 905) | 96% (876 of 910) | © | ¢ |
| 8.2 | Schemes hosting social, health and wellbeing activities (at least weekly) | 95% | 100% (22 of 22) | 95% (21 of 22) | (| Ŷ |
| 8.3 | Schemes hosting events in collaboration with external organisations | 90% | 95% (21 of 22) | 95% (21 of 22) | (G) | <₩ |